				Statistics from Private Year 4								
Work		Interest	Long-term					Operating				
Sheet		Spread Above	Borrowers'	Net	Return on			Expenses as a				
Cross-	Scenario	Net Private	Cost on	Income	Equity	Stockholders	Operating	% of Non-	Total			
Ref		COF	New Loans	(\$)	(%)	Equity	Expenses \$	cash Assets	Assets	Cash		
	perating Costs					20/ D: :1 1 G						
Cash is	Used to Pay Dow	n 100% of Clas	s A Stock			2% Dividend on C	ommon					
	1.5% Spread											
1 – A	High Ops.	1.5%	7.98%	\$76 M	4.88%	\$1.55 B	\$21 M	1.5%	\$1.67 B	\$250 M		
	0.5% Spread											
2 – A	High Ops.	0.5%	6.98%	\$70 M	4.58%	\$1.54 B	\$21 M	1.5%	\$1.66 B	\$242 M		
As Abo	ve with Low Op	erating Costs				2% Dividend on C	Common					
	1.5% Spread											
3 – A	Low Ops.	1.5%	7.98%	\$87 M	5.48%	\$1.59 B	\$11 M	0.75%	\$1.71 B	\$288 M		
	0.5% Spread											
4 – A	Low Ops.	0.5%	6.98%	\$82 M	5.19%	\$1.57 B	\$11 M	0.75%	1.70 B	\$280 M		
New Lo	ow Interest Debt	is used to Pay	Down 100% (of Class A	Stock							
Low O	perating Costs	-				2% Dividend on Common						
3 – B	1.5% Spread											
	Low Ops.	1.5%	7.98%	\$73 M	4.6%	\$1.58 B	\$11 M	0.75%	\$2.15 B	\$731 M		
4 – B	0.5% Spread											
	Low Ops.	0.5%	6.98%	\$67 M	4.31%	\$1.57 B	\$11 M	0.75%	\$2.14 B	\$723 M		
Acceler	ation of Bank L	everage throug	h Dividends a	and Stock	Buyback	12% Dividend on Common						
	A Commercial B											
3 – C	1.5% Spread											
	Low Ops.	1.5%	7.98%	\$57 M	5.88%	\$ 974 M	\$11 M	0.75%	\$1.55 B	\$129 M		
4 – C	0.5% Spread											
	Low Ops.	0.5%	6.98%	\$ 52 M	5.41%	\$ 963 M	\$11 M	0.75%	\$1.54 B	\$121 M		
Acceler	ration of Bank L			<u> </u>	1	2% Dividend on Common						
Guarantees/Enhancements leveraging Cash 5 times, chargin					.5% for							
	ement = Cash interest											
3-D	1.5% Spread											
	Low Ops.	1.5%	7.98%	\$100 M	6.06%	\$ 1.65 B	\$11 M	0.75%	\$1.77 B	\$350 M		
4 – D	0.5% Spread					*	7			,		
	Low Ops.	0.5%	6.98%	\$95 M	5.77%	\$ 1.64 B	\$11 M	0.75%	\$1.76 B	\$341 M		

				Statistics from Private Year 4							
Work		Interest	Long-term					Operating			
Sheet		Spread Above	Borrowers'	Net	Return on			Expenses as a			
Cross-	Scenario	Net Private	Cost on	Income	Equity	Stockholders	Operating	% of Non-	Total		
Ref		COF	New Loans	(\$)	(%)	Equity	Expenses \$	cash Assets	Assets	Cash	
High O	High Operating Costs										
Cash is	Used to Pay Dow	n 100% of Clas	s A Stock			2% Dividend on Common					
	1.5% Spread										
1 – A	High Ops.	1.5%	7.98%	\$76 M	4.88%	\$1.55 B	\$21 M	1.5%	\$1.67 B	\$250 M	
	0.5% Spread										
2 – A	High Ops.	0.5%	6.98%	\$70 M	4.58%	\$1.54 B	\$21 M	1.5%	\$1.66 B	\$242 M	

						Statistics from Private Year 4				
Work		Interest	Long-term					Operating		
Sheet		Spread Above	Borrowers'	Net	Return on			Expenses as a		
Cross-	Scenario	Net Private	Cost on	Income	Equity	Stockholders	Operating	% of Non-	Total	
Ref		COF	New Loans	(\$)	(%)	Equity	Expenses \$	cash Assets	Assets	Cash
Low Op	Low Operating Costs				2% Dividend on Common					
Cash is	Used to Pay Dow	n 100% of Clas	s A Stock							
	1.5% Spread									
3 - A	Low Ops.	1.5%	7.98%	\$87 M	5.48%	\$1.59 B	\$11 M	0.75%	\$1.71 B	\$288 M
	0.5% Spread									
4 – A	Low Ops.	0.5%	6.98%	\$82 M	5.19%	\$1.57 B	\$11 M	0.75%	1.70 B	\$280 M

				Statistics from Private Year 4							
Work		Interest	Long-term					Operating			
Sheet		Spread Above	Borrowers'	Net	Return on			Expenses as a			
Cross-	Scenario	Net Private	Cost on	Income	Equity	Stockholders	Operating	% of Non-	Total		
Ref		COF	New Loans	(\$)	(%)	Equity	Expenses \$	cash Assets	Assets	Cash	
New Lo	New Low Interest Debt is used to Pay Down 100% of Class A Stock										
Low O	perating Costs	-				2% Dividend on Common					
3 – B	1.5% Spread										
	Low Ops.	1.5%	7.98%	\$73 M	4.6%	\$1.58 B	\$11 M	0.75%	\$2.15 B	\$731 M	
4 – B	0.5% Spread										
	Low Ops.	0.5%	6.98%	\$67 M	4.31%	\$1.57 B	\$11 M	0.75%	\$2.14 B	\$723 M	

				Statistics from Private Year 4								
Work		Interest	Long-term					Operating				
Sheet		Spread Above	Borrowers'	Net	Return on			Expenses as a				
Cross-	Scenario	Net Private	Cost on	Income	Equity	Stockholders	Operating	% of Non-	Total			
Ref		COF	New Loans	(\$)	(%)	Equity	Expenses \$	cash Assets	Assets	Cash		
Acceler	ation of Bank L	everage throug	h Dividends a	and Stock	Buyback	12% Dividend on	Common					
Plan –	A Commercial E	Banking Perspec	ctive - Low C	perating C	Costs							
3 – C	1.5% Spread											
	Low Ops.	1.5%	7.98%	\$57 M	5.88%	\$ 974 M	\$11 M	0.75%	\$1.55 B	\$129 M		
4 – C	0.5% Spread											
	Low Ops.	0.5%	6.98%	\$ 52 M	5.41%	\$ 963 M	\$11 M	0.75%	\$1.54 B	\$121 M		

				Statistics from Private Year 4								
Work		Interest	Long-term					Operating				
Sheet		Spread Above	Borrowers'	Net	Return on			Expenses as a				
Cross-	Scenario	Net Private	Cost on	Income	Equity	Stockholders	Operating	% of Non-	Total			
Ref		COF	New Loans	(\$)	(%)	Equity	Expenses \$	cash Assets	Assets	Cash		
Acceleration of Bank Leverage through Loan						2% Dividend on Common						
Guaran	tees/Enhancem	ents leveraging	Cash 5 times,	charging 0	.5% for							
enhance	ement = Cash inte	erest & service re	eturn of 5.43%	0								
3 - D	1.5% Spread											
	Low Ops.	1.5%	7.98%	\$100 M	6.06%	\$ 1.65 B	\$11 M	0.75%	\$1.77 B	\$350 M		
4 – D	0.5% Spread											
	Low Ops.	0.5%	6.98%	\$95 M	5.77%	\$ 1.64 B	\$11 M	0.75%	\$1.76 B	\$341 M		